

### **SANKYU SINGAPORE RECOGNIZED AT THE** Enabling Mark Awards Ceremony 2023!

Organised by SGEnable, the awards ceremony was graced by Guest of Honour Deputy Prime Minister Heng Swee Keat and attended by Minister for Social and Family Development Masagos Zulkifli on Friday,5 May 2023 at a dinner held at Marina Bay Sands to mark SG Enable's 10th anniversary.

Sankyu Singapore Pte Ltd is honoured to be a Disabilityinclusive Employer. This award benchmarks and recognizes Sankyu for its best practices and outcomes in terms of disability and inclusive employment. The company supports the employment of people with disabilities and also students from ITE who perform their internships with us. The company creates a strong environment for people with disabilities to learn, work and assimilate into the community. The company will continue to have a strong focus in this area and we have put in place a good support team of mentors and counsellors to support this initiative.



Ms Ku Geok Boon, CEO of SGEnable gracefully posing for a group photo.



Mr Takekatsu Yamanoi, Managing Director of Sankyu Singapore Pte Ltd, is a proud recipient of the Enabling Mark Silver Award.

Sankyu has carried out several initiatives to reinforce its commitment to promote equal opportunities, diversity, and social inclusion by collaborating with the following stakeholders: Institute of Technical Education, SG Enable, Autism Resource Centre, SPD and the Community.

Sankyu's top management believes that with the employment of persons with disabilities, it assists to make an environment for employees to have greater compassion that would enable them to obtain better solutions through the combination of different perspectives and experiences. This would in turn help to deliver higher productivity and benefit to the company in the long run.



DPM Heng Swee Keat at the SG Enable 10th Anniversary Dinner



On Wednesday, 15 February 2023, in total 7 participants from Asahi Kasei Synthetic Rubber Singapore Pte Ltd and 7 participants from Sankyu Singapore Pte Ltd respectively attended a one day Kaizen workshop conducted by Mr Junus Kartara, Assistant General Manager (AGM) in a meeting room at Clementi Distribution Centre from 9.00am to 5.00pm.

Participants learned that the Kaizen philosophy is all about making little, gradual changes in an attempt to enhance efficiency and quality. When suited to warehouse operations, Kaizen can assist to refine processes, upgrade safety, and improve productivity.

A tour of the warehouse was conducted for the workshop participants. They learnt that In the warehouse, 5 S's in action - sort, set in order, shine, standardize and sustain - to enhance and sustain an organized environment.





A case study on application of Kaizen in hospital: "Newborn swapped at KK Women's and Children's Hospital" was carried out during the group discussion by participants in the workshop. They learnt the following principles in Kaizen comprehensively:



Finally. the participants applied the techniques of Kaizen to streamline safety processes in the warehouse through a collaborative brainstorming session.

Sharing ideas freely helped participants to better identify any gaps in their thinking and to clarify their overall objectives.







# Productivity Improvement Certification Framework (Part 1)

## **Business Sustainability**

COVID-19 have permanently changed lives, the way we communicate, the use of digital tools and the way we do work. Looking back, COVID-19 restrictions had amplified challenges such as manpower constraints and over reliance on foreign workers, impacting productivity and bottom line of the businesses. As we learn to live with COVID-19, the industry had demonstrated the ability to improve productivity and manpower utilization through better planning, systematic approach to reflect and leverage on these lessons learnt.

- Certification weaves all the learnings into a systematic approach to make step improvement in productivity to help business in a sustainable manner.
- Productivity Council and Enterprise Singapore have been working to bring in transformative tools and ways to improve the productivity of the workforce for the process industry.
- 3 Through certification, a package of tools was introduced to the industry for companies to understand where we are against an international yardstick and identify improvement opportunities to adopt
- With stiff competition from our competitors and inline with the Productivity Council for the Process Construction and Maintenance (PCM), SCIC, ASPRI, EDB, MOM to improve productivity in the Energy and Petrochemical industry. Sankyu Singapore has officially enrolled into the Productivity Improvement Certification Programme (PICP) through Singapore Chemical Industry Council (SCIC) at a 70% highly subsidized fee package by Productivity Council and payable by Sankyu Singapore at 9.6k including 7% GST covers for first 4 years from September 2022 to August 2025 and subject to undergo an audit exercise with the appointed accreditation body (SETSCO).

### **Benefits of Certification**

- Build trust with Clients being a Productivity Improvement Certified Company (PICC) and to secure more contracts from clients.
- With Certification being a pathway to R1 implemented on early 2024 as companies would potentially be paying lower levy for existing workers.
- Recognition of Certification as an Evaluation Criteria for Plant Owners Contracts Award.
- Competitive Advantage when bid for contract awards, especially in events like Plant Major Turnaround, SDM.

### Certification Process Roadmap



## **CERTIFYING THE INDUSTRY**





## How to have better results in what we do? Words cannot really explain the "HOWs" until you really know the "WHYs"

Many would have experience with their Superiors querying why they were doing certain things. This is a common approach for management to understand better what is happening. If we do not understand why we are doing certain thing, that is following blindly and it may be a NON-VALUE Work. We should remove all the NON-VALUE process that is wasting our resources.

When our staff are working on their work, they must know their job well as to why they are carrying the work in that way. When one knows WHY they need to perform the task, the HOW becomes easier. Our colleagues may even provide better ways as they are clear about the deliverables.

We must always use "WE" and 'OUR" INSTEAD OF "I" and "THEIR". As Team Sankyu, we are working together as a team. The more we work together, the better understanding we have of each other. So, the stronger should help the weaker and the more capable should guide the less capable. The more experience ones lead the less experience one. Do what you do best and whenever you can. Team is formed when we recognize how our work affects each other. We are all inter-dependent.

When we have new colleagues joining our team, we must have some induction program where they would have the opportunity and time to integrate into our new working environment. Everyone needs time to settle down. A buddy system would be ideal where they can learn from their Seniors. No one is here to create problem for the company; however, they may lack the competency that is required to perform the task. Proper training is necessary and constant coaching necessary for the best results.

When we encounter problem, do not PROCRASTINATE. KILL!KILL! KILL! Kill the problem, kill the job. Never postpone what you can finish today to tomorrow. Act on it. When we allow problem or job to pile up, we may have difficulty to clear the works in time.

Always be part of the solution and not the problem. When faced with a challenge, look for a way, not a way out. Be the problem solver not the maker. Always communicate with the team member and intervene when need arise. If you saw something that is not right, you owned it and solve it as you care.

Regular meetings are necessary for common interest of seeing progress at work. Meeting should be packed with accurate status updates and problems encountered to be raised with some constructive measures. Good meetings would always be properly documented with the actions that will be taken by a timeline by a responsible person.

Someone who always anticipate in advance possible problems that may arise are doing a great job as the leader of the team.





## Annual QSSHE Awards Ceremony The Annual QSSHE Performance Awards Ceremony

was held on 29 Mar 2023 (Face to face)

It has been a while since COVID hit us and face-to-face events were nonexistent. We must always remind ourselves hazards exist in our surroundings, and a very important leadership belief is to do a walk-about on site and encourage workers to report safety risks, near misses to their supervisors. Communication with site management and supervisory staff to discuss their safety concerns and cultivate a high trust culture that will positively impact safety performance and productivity.

T Yamanoi, Managing Director

#### Programme Highlights:

- Introduction and welcome note by QSSHE Team
- 🗸 T.Yamanoi, MD Opening Speech
- Executive summary for year 2022 QSHE performance
- Highlighted on STO requirements
- Present Excellent & Achievement Awards by T.Yamanoi, MD
- ✓ Present Kaizen Directors Award by Director T.Kato
- Present Appreciation Rewards by Directors K.Oishi
- ✓ Best Practices Sharing
  - CL2 MELS Bale Resize Improvement
  - LOG TLH New Staff Program
  - CL2 MPS Promote Forklift Safe Handling Skills





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# Handling Workplace Harassments Processes and Skills

Workplace harassment can occur when one party at the workplace demonstrates behaviour that causes or is likely to cause harassment, alarm or distress to another party. On 22nd March 2023, 21 colleagues from various department attended the course, Handling Workplace Harassment conducted by trainer Dr. Jessica Leong.

Dr. Jessica Leong is a counsellor/psychotherapist and has more than 15 years of experience in clinical and organizational settings. The session provided many real-life examples and the participants were actively engaged.

Reasons for the increase in workplace harassment cases are because people have a greater awareness of their legal rights nowadays.

Workplace harassment can occur not only through face-toface contact but any form of communications, such as by email, text messages or social media. It can occur within and outside the work place.

Employers are strongly encouraged to follow good practices to prevent and respond to harassment at the workplace by establishing a harassment prevention policy.

Sankyu Singapore's, Whistle Blowing Policy (CP-HR-Ben-001) allows Whistleblowers to lodge any ethics related issues without any fear of reprisals or retributions. All information would be kept confidential within the investigation committee.

#### Provide information and training on workplace harassment

We are in progress of arranging our supervisory staff and above to attend the Handling Workplace Harassment course to enhance their knowledge and equip them on skills required to handle workplace harassment.

Harassment within and outside the workplace is an offence under the Protection from Harassment Act (POHA), which is under the Ministry of Home Affairs.

I strongly recommended our colleagues to attend the above course to enhance their awareness on this topic.

## Examples of behavior that may be harassment include:

- ✓ Abusive, insulting or threatening words
- $\checkmark$  Abusive, insulting or threatening non-verbal
- 🗸 Physical abuse
- 🗸 Cyber bullying
- 🗸 Sexual Harassment
- 🗸 Stalking





### Workplace Mental Health Talk by Singapore Association for Mental Health (SAMH)

Workers' mental health at the workplace has been a growing concern. Thus, Sankyu Singapore had partnered with SAMH to cater a 2 hours talk, facilitated by Jessie Chong, former Acting Head of SAMH, on 29 March 2023 to impart the participants with the relevant mental health knowledge.









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